

## Speaker Biographies

### **“The Innovation Center: How Much Can It Improve Quality and Reduce Costs – And How Quickly?”**

July 18, 2011

**Stuart Guterman** is vice president for Payment and System Reform at The Commonwealth Fund and executive director of the Commonwealth Fund’s Commission on a High Performance Health System. The Program on Payment and System Reform supports the analysis and development of payment policy options that include incentives to improve the effectiveness and efficiency of health care delivery while curbing growth in health spending. The Commission on a High Performance Health System is charged with promoting a health system that provides all Americans with affordable access to high-quality, safe care while maximizing efficiency in its delivery and administration. Mr. Guterman was director of the Office of Research, Development and Information at the Centers for Medicare and Medicaid Services from 2002 to 2005. Prior to that, he was a senior analyst at the Congressional Budget Office, a principal research associate in the health policy center at the Urban Institute, and deputy director of the Medicare Payment Advisory Commission (and its predecessor, the Prospective Payment Assessment Commission) from 1988 through 1999. Previously, Mr. Guterman was chief of institutional studies in the Health Care Financing Administration’s Office of Research, where he directed the evaluation of the Medicare Prospective Payment System for inpatient hospital services and other intramural and extramural research on hospital payment. He holds an A.B. in economics from Rutgers College and an M.A. in economics from Brown University, and did further work toward the Ph.D. in economics at the State University of New York at Stony Brook.

**Marsha Gold** is a senior fellow at Mathematica Policy Research in Washington, DC. She is an expert on health care delivery and financing, especially in managed care and public programs such as Medicare and Medicaid. Throughout Dr. Gold’s 35+ year career, she has focused on ways of making research and analysis relevant to policymakers and other end users. Her work has been funded by The Commonwealth Fund, the Robert Wood Johnson Foundation, the Kaiser Family Foundation, the Medicare Payment Advisory Commission, and the assistant secretary for planning and evaluation of the U.S. Department of Health and Human Services, among others. Dr. Gold publishes widely in peer-reviewed journals, sits on a number of expert and technical panels, and serves as an expert resource for policymakers, other researchers, and the media. She is on the editorial board of national journals, including *Health Affairs* and *Health Services Research*, and she has served on the board of directors of AcademyHealth. Before joining Mathematica in 1992, she was director of research and analysis for the Group Health Association of America. She has a Sc.D. in health services/evaluation research from Harvard University.

**Paul Wallace** is director of the Lewin Center for Comparative Effectiveness Research, where he and his colleagues consult and lead policy and business development to foster and sustain health system improvement. The center manages, promotes and supports the use of comparative effectiveness research to inform decisions that help achieve the most effective patient outcomes, health care policies and deployment of health care resources. Dr. Wallace was formerly a medical director and clinician with Kaiser Permanente from 1989 to 2011. As medical director for health and productivity management programs from 2006-2011, he led work to extend Kaiser Permanente’s experience with population-based care to further develop and integrate wellness, health maintenance and productivity interventions. He was executive director of Kaiser Permanente’s Care Management Institute from

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2000 – 2005 and helped to conceptualize and found Avivia Health, the Kaiser Permanente disease management company established in 2005. Board certified in internal medicine and hematology, he previously taught clinical and basic sciences and investigated bone marrow function as a faculty member at the Oregon Health Sciences University. Dr. Wallace is a member of the Institute of Medicine Board on Population Health and Public Health Practice and the board of directors for AcademyHealth. He recently concluded terms as the board chair for the Center for Information Therapy, and as a board member and secretary for DMAA: The Care Continuum Alliance. He has previously served on a number of other national committees and advisory panels. Dr. Wallace is a graduate of the University of Iowa School Of Medicine and completed further training in internal medicine and hematology at Strong Memorial Hospital and the University of Rochester.

**Tim Ferris** is a practicing general internist and pediatrician and medical director of the Massachusetts General Physicians Organization. He is also a senior scientist in the Mongan Institute for Health Policy and an associate professor of medicine and pediatrics at Harvard Medical School. His management responsibilities include oversight of performance improvement initiatives, medical staff affairs, physician integration strategies and innovation in care delivery. Dr. Ferris has written more than 80 publications in the areas of health care quality measurement, risk adjustment, population management and information technology. He has led efforts at Partners Healthcare, a network of hospitals and physicians in Boston, to improve the care of patients with multiple chronic conditions. He is the principal investigator for an ongoing six-year Medicare demonstration project examining how best to redesign care to improve quality and decrease costs for Medicare beneficiaries. This demonstration project won the 2011 National Patient Safety Foundation's Socius Award. Dr. Ferris has served on research review committees for Agency for Healthcare Research and Quality, as well as multiple committees for the National Quality Forum, where he co-chairs the Consensus Standards Approval Committee. He has served as a consultant to the Institute for Healthcare Improvement, Congressional Research Service, National Governor's Association and the World Health Organization. He holds degrees from Middlebury College, Oxford University, Harvard Medical School and the Harvard School of Public Health.

**Peter V. Lee** is the deputy director for policy and programs at the Center for Medicare and Medicaid Innovation. Most recently he was director of delivery system reform at the U.S. Department of Health and Human Service's Office of Health Reform, where he supported the implementation of the elements of the Affordable Care Act that seek to foster the delivery of higher quality, more affordable health care. Prior to joining HHS, Mr. Lee served as CEO and then executive director for national health policy of the Pacific Business Group on Health (PBGH), one of the leading coalitions of private and public purchasers in the nation. Earlier, Mr. Lee was the executive director of the Center for Health Care Rights, a consumer advocacy organization based in Los Angeles. In the 1980s, he worked on health care issues in Washington, DC, where he was the director of programs for the National AIDS Network. He received his undergraduate degree from the University of California at Berkeley and his J.D. degree from the University of Southern California.